



Building professionalism in project management.™

Project Management Institute

Eastern Iowa Chapter

# 100's NUGGET

2008 Issue 01

January 2008

P.O. Box 1811  
Cedar Rapids, IA 52406-1811

<http://www.pmieasterniowa.org>  
[communications@pmieasterniowa.org](mailto:communications@pmieasterniowa.org)

**Happy New Year!**

**Inside this issue:**

President's Corner	2
Chapter Meetings	4
Membership Update	5
Training Schedules	6
Chapter Contacts	7

## Our Next Chapter Meeting - January 8th

This month's chapter meeting will be held on Tuesday, January 8, 7:30 a.m. to 9:00 a.m. at the Clarion Hotel and Convention Center at 525 33rd Ave SW in Cedar Rapids. The Clarion Hotel and Convention Center phone number is (319) 366-8671.

**Program:** "Applying Reflective Practices to Improve Lessons Learned"  
by Doug Williams, PMP

Doug's presentation provides a deliberate focus on improving project "lessons learned" exercises. Lessons learned exercises are team events that are typically worked after a project phase, milestone, or deliverable is completed. They are traditionally based on project participant memory and less on documented project events. The exercises also tend to be negatively influenced and obscured by what is happening "today" rather than reflective of actual conditions that existed during the project. This presentation details an approach to improve lessons learned exercises for every project. The presentation helps advance a project manager's use of the project issues log, risk register, and change management log in order to be more supportive to the lessons learned activity. The presentation also helps the overall organization to analyze and to understand the behavioral perspectives for how things go wrong during projects so that more decisive corrective actions may be pursued.

### Program Schedule:

7:30 - 7:45 Registration, breakfast, and social time  
7:45 - 7:50 Opening by chapter president / chapter officers  
7:50 - 8:40 Presentation / Discussion  
8:40 - 9:00 Final announcements and wrap-up

### Our Menu (subject to change):

- Bacon / Egg / Cheese on English Muffin
- Hash Browns
- Fresh Fruit
- Regular / Decaf Coffee / Hot Tea
- Milk



**Cost:** \$10.00 to chapter members and \$15.00 for guests.

Please note that the Chapter's attendance policy has changed to include a registration fee for all attendees. This is different from the previous policy of allowing attendees who were not eating to attend free of charge.

If you have not done so already, please RSVP no later than Thursday, January 3rd to [programregistration@pmieasterniowa.org](mailto:programregistration@pmieasterniowa.org). Once you send a RSVP, cancellations **must** be received by **noon**, Monday, January 7th to avoid your being invoiced as a no-show for this chapter event.

Steve Sawyer, Director - Logistics 2007 and Suzanne Prymek, PMP, Director - Logistics 2008, PMI - Eastern Iowa Chapter

## President's Corner - by Darin Hart, PMP

Chapter Members and Guests,

**Happy New Year 2008!**

Darin Hart, PMP, 2007-2008 President, PMI Eastern Iowa Chapter



## Membership Call For Volunteers

Are you looking for a new challenge in 2008? Is your New Years resolution to become more active in PMI, meet new friends, or network with people in your profession?

The Eastern Iowa Chapter is looking for volunteers! Volunteering is a great way to meet other PMI professionals and exchange ideas with others in the project management field. We are currently looking for directors of individual outreach, marketing and technology. We occasionally need PMI members to help with special projects, on committees, or with specific tasks. Most of the volunteer opportunities take less than two hours a month. If you are looking for a new challenges and would be willingly to help please contact the Director of Volunteers (see our newsletter contacts page).

## Certification Tips - Annual PDU Earnings

Are you sometimes confused on how the PDU earnings process works? The following is a good summary of annual PDU earnings information that was received from Adam Potts at the Global PMI Headquarters in Philadelphia PA, in response to a recertification renewal question:

- PMPs are not required to complete a specific amount of PDUs per year during their three-year PMP cycle.
- The only requirement is that the 60 required PDUs be completed during the cycle and no later than the expiration date.
- When a PMP crosses the 60 PDU threshold, PMI automatically notifies the applicant for renewal.
- This application process has been online since the end of 2005.
- Additional PDUs earned in a renewal cycle are approved toward the next renewal based on the transfer guidelines only.
- Up to 20 excess PDUs earned during the final year of the current CCR three-year cycle may be applied to the next CCR three-year cycle.
- Transfer is also done automatically. PMPs should report these excess PDUs normally. The PMI Records office will do the rest.

Note: The PMI Records office will record all PDU claims submitted by a PMP even if they are not applicable to the individual's requirements, such as an excess credit claim in the first year which does not qualify for PDU transfer.

Please contact the Director of Certifications (see our newsletter contacts page) with other questions you may have about PDUs earned according to the Continuing Certification Requirements (CCR) program rules

## Chapter Meeting Program Recap - December 11, 2007


**Program:** "Promise Based Management" by Nick Hoefer

Sorry, this meeting was cancelled due to inclement weather. We have rescheduled to have Nick Hoefer present this topic in our April chapter meeting. We hope to see you there.

We welcome you to suggest chapter meeting topic ideas or to volunteer to be a speaker at any time. Please contact the Director of Programs (see our newsletter contacts page) to make your ideas or interest known.



## Chapter Meetings Schedule (subject to change)

	Date and Time	Location	Topic and Presenter
	January 8, 2008 7:30 - 9:00 AM	Clarion Hotel & Convention Center, 525 33rd Ave SW, Cedar Rapids	"Apply Reflective Practices to Improve Lessons Learned" by Doug Williams
	February 12, 2008 TBD	TBD	TBD
	March 11, 2008 TBD	TBD	TBD

## Check Out The PMI Global Website

**Do you sometimes desire to know what is going on at the PMI Global level?**

Consider investing some time on the PMI global website ([www.pmi.org](http://www.pmi.org)) to learn more about PMI news items and events like the following:

- PgMP<sup>SM</sup> Credential Launches 1 October 2007
- New online tool helps PMI members develop a career plan
- PMI launches a career path tool for organizations
- Variance Threshold Turns 10! A retrospective of Hatfield irreverence.

**Do you sometimes desire to know what is going on at other PMI chapters around North America?**

Consider investing some time visiting many of the North American chapter websites. A current list of chapters and their websites, when available, is maintained on the PMI global website ([www.pmi.org](http://www.pmi.org)). The web page URL is <http://www.pmi.org/GetInvolved/Pages/PMI-Chapters-North-America.aspx>

**Did you know that you can renew your membership on-line?**

Renew your membership on-line today at [www.pmi.org](http://www.pmi.org) by purchasing a membership renewal from the Marketplace pages of the PMI website. This shopping cart approach to membership renewals allows our chapter members to click through the renewal process for both the PMI global and the chapter memberships.

**Do you feel like your project management career track is paused?**

Check out the varied career resources made available to you as a member at the Career Development pages on [www.pmi.org](http://www.pmi.org). Registered members can gain access to one or more of the following: Certification & Credentials, Training & Events, PMI-approved Training Providers, Career Framework for Practitioners, and the Job Posting Site. Register and log in today to see more.

## Membership Update

**Remember to send in your membership renewals, either through mail or online.**

The PMI Eastern Iowa Chapter membership stands at **281**, with **149 PMP®s** and **1 CAPM®**. Listed below are the top 5 companies according to membership counts.

Rank	Company	Member Count	PMP Count
1	Pearson	82	52
2	Rockwell Collins	22	11
3	Vangent, Inc.	17	12
4	Intermec Technologies Corporation	17	11
5	Aegon USA	13	4

### New PMP®s

Congratulations to Joe Spiess.

### New Members

Welcome to Vicki Emanuel, Gazette Communications; Megan Heater, Geonetric; Lisa Schreihart.

### Welcome Back

Doug Krsek; Diane Oakley, Aegon; Jimmy Offen, Rockwell Collins; and Randy Rohovit.

### PMI Chapter Transfers

If you have a need to transfer chapters because you have moved or relocated due to employment location changes, be sure to update your membership data at the PMI global website, [www.pmi.org](http://www.pmi.org).

## Membership Notices

### Remember to register your PDUs

Now that the calendar year 2007 is over, our chapter members with PMP® and CAPM® certificates should review and register eligible PDUs at the [www.pmi.org](http://www.pmi.org) website. The Continuing Certification Requirements (CCR) program rules and PDU on-line registration forms can be found in the Career Development pages of the [www.pmi.org](http://www.pmi.org) website.

### PMPs and CAPMs should plan on earning PDUs in 2008

There are many ways in 2008 to earn PDUs to maintain a PMI certification. Attend one or more of our monthly chapter meetings. Sign up and attend one or more of the training opportunities listed in our newsletter each month. Become a PMI global or chapter volunteer; there are plenty of volunteer choices to check out. Sign up to give a chapter meeting presentation about your favorite project management topic. See the CCR program manual or contact a chapter board member for many more ideas.

### Membership registration and data updates

Members should check and update their membership data at the PMI global website, [www.pmi.org](http://www.pmi.org). Note that having your company, email, address, and phone data on file is helpful to the chapter.



## Chapter Sponsored Professional Development (subject to change)

The following chapter sponsored professional development opportunities are available.

Date	Time	Cost	PDU's	Location	Title
01/14/08	5-9 pm	125 PMI Member 150 Non-Member	4	Kirkwood	Critical Chain Project Management: A Better Critical Path Using MS Project
02/18/08	5-9 pm	125 PMI Member 150 Non-Member	4	Kirkwood	Project Cost Management
03/17/08	5-9 pm	125 PMI Member 150 Non-Member	4	Kirkwood	Project Scope and Requirements Management
04/14/08	5-9 pm	125 PMI Member 150 Non-Member	4	Kirkwood	PMO Portfolio Management and Organizational Project Management Governance
05/19/08	5-9 pm	125 PMI Member 150 Non-Member	4	Kirkwood	Lean Project Management

Note that these chapter sponsored courses are being offered from a non-REP (Registered Educational Provider). PDU's are earned based on the category 4 description maintained within the CCR program manual.

Send Chapter Sponsored Professional Development questions and ideas to [professional@pmiasterniowa.org](mailto:professional@pmiasterniowa.org).

## Priority Management Training Schedule (subject to change)

The following Priority Management sponsored professional development opportunities are available.

Date	Course ID	PDU's	Location	Title
01/24/08	1161-TN060100	7	Web workshop at your desk	Working Smart with Microsoft Outlook
01/24/08	1161-TN070100	7	Web workshop at your desk	Working Smart with Lotus Notes
02/20/08	1161-TN060100	7	Web workshop at your desk	Working Smart with Microsoft Outlook
03/13/08	1161-TN060100	7	Cedar Rapids, IA	Working Smart with Microsoft Outlook

Please find more details at [http://www.prioritymanagement.com/rsmith/workshop\\_schedule/](http://www.prioritymanagement.com/rsmith/workshop_schedule/) or send questions to [rsmith@prioritymanagement.com](mailto:rsmith@prioritymanagement.com).

## New Horizons Training Schedule (subject to change)

The following courses are available at New Horizons of Cedar Rapids in the coming months.

Date	PDU's	Location	Title
02/11/08	19.5	New Horizons	Project Management for Professionals Exam Preparation
02/27/08	6.5	New Horizons	Microsoft Project 2003 – L1
02/28/08	6.5	New Horizons	Microsoft Project 2003 – L2
03/10/08	19.5	New Horizons	Introduction to Project Management

Visit [www.newhorizonscr.com](http://www.newhorizonscr.com), email [events.cedarrapids@newhorizons.com](mailto:events.cedarrapids@newhorizons.com), or call 319-294-9035.

## PMI - Eastern Iowa Chapter Contacts

### 2008 Board of Directors

President	Darin Hart, PMP	<a href="mailto:president@pmieasterniowa.org">president@pmieasterniowa.org</a>
VP of Communications and Publicity	Sandra Spengler	<a href="mailto:communications@pmieasterniowa.org">communications@pmieasterniowa.org</a>
VP of Education	Jennifer Ruppert, PMP	<a href="mailto:education@pmieasterniowa.org">education@pmieasterniowa.org</a>
VP of Finance	Paddy Puthige, PMP	<a href="mailto:finance@pmieasterniowa.org">finance@pmieasterniowa.org</a>
VP of Operations	Bhaskar Pulikal, PMP	<a href="mailto:operations@pmieasterniowa.org">operations@pmieasterniowa.org</a>
VP of Outreach	David S Tominsky	<a href="mailto:outreach@pmieasterniowa.org">outreach@pmieasterniowa.org</a>
Past President	Bob Sanders, PMP	<a href="mailto:pastpresident@pmieasterniowa.org">pastpresident@pmieasterniowa.org</a>

### 2008 Directors

Director At-Large	Thom Lusardi, PMP	<a href="mailto:atlarge@pmieasterniowa.org">atlarge@pmieasterniowa.org</a>
Director of Certifications	Jim Nicoll, PMP	<a href="mailto:certification@pmieasterniowa.org">certification@pmieasterniowa.org</a>
Director of Corporate Outreach	Steve Sawyer, PMP	<a href="mailto:corpoutreach@pmieasterniowa.org">corpoutreach@pmieasterniowa.org</a>
Director of Individual Outreach	Open	<a href="mailto:indoutreach@pmieasterniowa.org">indoutreach@pmieasterniowa.org</a>
Director of University Outreach	Lisa Howard, PMP	<a href="mailto:unioutreach@pmieasterniowa.org">unioutreach@pmieasterniowa.org</a>
Director of Logistics	Suzanne Prymek, PMP	<a href="mailto:logistics@pmieasterniowa.org">logistics@pmieasterniowa.org</a>
Director of Marketing	Open	<a href="mailto:marketing@pmieasterniowa.org">marketing@pmieasterniowa.org</a>
Director of Member Relations	Glenda Dixon, PMP	<a href="mailto:membership@pmieasterniowa.org">membership@pmieasterniowa.org</a>
Director of Newsletter	Tammy Sweat, PMP	<a href="mailto:newsletter@pmieasterniowa.org">newsletter@pmieasterniowa.org</a>
Director of Professional Development	Barry Ehrig, PMP	<a href="mailto:professional@pmieasterniowa.org">professional@pmieasterniowa.org</a>
Director of Programs	Eric McClintock	<a href="mailto:programs@pmieasterniowa.org">programs@pmieasterniowa.org</a>
Director of Technology	Open	<a href="mailto:technology@pmieasterniowa.org">technology@pmieasterniowa.org</a>
Director of Volunteers	Angie Zimmerman, PMP	<a href="mailto:volunteers@pmieasterniowa.org">volunteers@pmieasterniowa.org</a>
Director of Website	Terry Silberger	<a href="mailto:website@pmieasterniowa.org">website@pmieasterniowa.org</a>

### Other Contacts

Chapter Monthly Program Registration	Program Registration	<a href="mailto:programregistration@pmieasterniowa.org">programregistration@pmieasterniowa.org</a>
Chapter Training Registration	Training Registration	Email replaced with online registration.
Chapter Website Administrator	Webmaster	Contact Director of Website instead.



As of 12/30/2007



## ***PDU University Series***

(Course Value: 4 PDUs)

## ***Critical Chain Project Management: A Better Critical Path using MS Project***

### **Course Description:**

Critical Chain Project Management: A Better Critical Path using MS Project: In the last 50 years of project management, since the "Gantt" and "PERT" methodologies were developed, there has only been one major breakthrough in project scheduling. This breakthrough is called "Critical Chain Project Management" pioneered in 1997 by Dr. Eli Goldratt of the Goldratt institute. This course gives participants a full understanding of the CCPM techniques, tools, and theory. Participants develop critical chain solutions in MS Project and apply them to all types of projects. Participants learn buffer management techniques for avoiding the common pitfalls of buffer management. Skills learned in this course are beneficial for meeting project time and cost commitments for every project.

This course has the following objectives:

- Understand how Critical Chain Project Management (CCPM) is a better critical path
- Understand how projects can be completed 50% faster &/or cheaper
- Understand how to develop CCPM schedules
- Understand how projects can be completed on-time vs. national average of only 44% on-time
- Understand how projects can be completed on-budget vs. national average of 189% over-budget
- Understand Critical Chain Buffer Management techniques
- Understand how to manage multiple projects using the CCPM Pipeline

### **Course Date & Location:**

January 14 (5:00pm – 9:00pm)  
Kirkwood Community College  
Nelson Hall Room 229  
6301 Kirkwood Blvd. SW  
Cedar Rapids, Iowa 52406

### **Instructor:**

**Jamie Northrup, PMP** has served as a Sr. Manager, Program Manager, and Project Manager in the Aerospace Engineering, Telecommunications, and Academic Industries. He is an original OPM3® team member and *OPM3 Second Edition* Core team member. He is trained in CMMI through the Software Engineering Institute at Carnegie Mellon University and has taught technology classes as an adjunct professor with Kirkwood Community College.

### **Cost:**

The cost of the January 14 "Critical Chain Project Management: A Better Critical Path using MS Project" class is \$125.00 for chapter members and \$150.00 for non-chapter members. There are no prerequisites to this course and all of the materials will be provided.

### **Registration:**

To register follow this link <https://www.123signup.com/register?id=tgfjq> . Upon completion of the registration you will be sent a confirmation email.

Registration for this class must be submitted by **COB January 7, 2008**.

If you elect to make payment by check, please make checks payable to: PMI, Eastern Iowa Chapter. Bring the check to the class and present to the instructor prior to the start of the class.

Please forward any questions or concerns to [professional@pmieasterniowa.org](mailto:professional@pmieasterniowa.org).



## 11<sup>th</sup> Annual IEEE Cedar Rapids Section Professional Development Conference

*"Next Generation Leadership"*

**Tuesday, April 29, 2008**

Marriott Hotel and Conference Center  
1200 Collins Rd. NE, Cedar Rapids

Diversity Leadership • Project Management

Plan to attend the Eleventh Annual IEEE Cedar Rapids Section professional development conference, **ProCon 2008**, to be held **Tuesday, April 29, 2008**, at the Marriott Hotel in Cedar Rapids. This one-day, two track regional event is great for all business professionals, including engineers, project managers, technical professionals and other business leaders.

This year's topics include **Diversity Leadership** with Dr. Harold "Bud" Belcher from Prism International and **Project Management** with Cinda Voegtli President, Emrend Inc. and ProjectConnections.com. Bud and Cinda both have significant experience presenting these topics. Bud presented last summer in Cedar Rapids at Rockwell Collins and at a Diverse Leadership Conference sponsored by Diversity Focus. Cinda presented topics on Project Management for IEEE ProCon 2001.

**Mark your calendar and watch for more information to come. Look for updates at [www.ieee-cr-section.org](http://www.ieee-cr-section.org). PDU & PDH credits will apply.**

Professional Networking • Professional Development